

## 2008 UNIVERSITY OF FLORIDA LATIN AMERICAN BUSINESS SYMPOSIUM

# HBO AND THE NEW MEDIA REVOLUTION IN LATIN AMERICA

November 7, 2008 Gainesville, Florida

## **HBO Latin America Group**

- •A JOINT VENTURE OWNED BY:
  - •TIME WARNER INC. (HBO; WARNER BROS.)
  - **•SONY CORPORATION (COLUMBIA PICTURES)**
  - •THE WALT DISNEY COMPANY (WALT DISNEY PICTURES)
  - **•OLE COMMUNICATIONS GROUP**
- •FOUNDED IN 1991 WITH THE LAUNCH OF *HBO*® THE FIRST PAN-REGIONAL PREMIUM PAY TELEVISION CHANNEL IN LATIN AMERICA
- •TODAY = 20 PREMIUM AND BASIC CHANNELS; 23 COUNTRIES; 16+ MILLION SUBSCRIBERS































#### **CLIENTS**

#### •MAJOR CABLE/SATELLITE PAY TV SYSTEMS

- CABLEVISION (ARGENTINA)
- CABLEVISION (MEXICO)
- **•DIRECTV LATIN AMERICA**
- •INTERCABLE (VENEZUELA)
- MULTICANAL (ARGENTINA)
- •NET SERVIÇOS (BRASIL)
- •SKY BRASIL
- SKY MEXICO
- •VTR (CHILE)
- •NEW ENTRANTS TELCOS (TELEFONICA; TELMEX)

#### •7 LOCATIONS IN 5 COUNTRIES:

- •BUENOS AIRES, ARGENTINA
- •CARACAS, VENEZUELA (2 LOCATIONS)
- CORAL GABLES, FLORIDA (HQ)
- •MEXICO CITY, MEXICO
- •SÃO PAULO, BRAZIL
- •SUNRISE, FLORIDA
- •APPROXIMATELY 500 EMPLOYEES
- •50+ SEPARATE FEEDS UPLINKED TO TWO SATELLITES FROM TECHNICAL FACILITIES IN CARACAS & SUNRISE

### CONTENT

- •BLOCKBUSTERS FROM TOP HOLLYWOOD STUDIOS (COLUMBIA; WALT DISNEY; WARNER BROS.) + INDIES:
  - •THE DARK KNIGHT
  - •HARRY POTTER
  - •PIRATES OF THE CARIBBEAN
  - SPIDERMAN
  - •THE LORD OF THE RINGS
  - •THE MATRIX
  - •THE ILLUSIONIST
  - •THE LIVES OF OTHERS

## •SERIES FROM HOME BOX OFFICE, INC. & OTHERS

- •THE SOPRANOS
- •BAND OF BROTHERS
- •BIG LOVE
- •ROME
- ENTOURAGE
- •MAD MEN
- •SPORTING EVENTS SUCH AS HBO WORLD CHAMPIONSHIP BOXING
- •SPECIALS SUCH AS BLACK EYED PEAS,
  JUSTIN TIMBERLAKE, MADONNA CONCERTS

# •ALSO CURRENTLY PRODUCING & DISTRIBUTING ORIGINAL SERIES IN OUR TERRITORY IN SPANISH & PORTUGUESE:

- •ALICE (BRAZIL)
- •CAPADOCIA (MEXICO)
- EPITAFIOS (ARGENTINA)
- •FILHOS DO CARNAVAL (BRAZIL)
- •MANDRAKE (BRAZIL)
- •SEXO URBANO (VARIOUS CITIES IN LATIN AMERICA AND BRAZIL)
- •CAPADOCIA, EPITAFIOS, FILHOS, MANDRAKE, SEXO URBANO ALL HAVE AIRED ON HBO USA

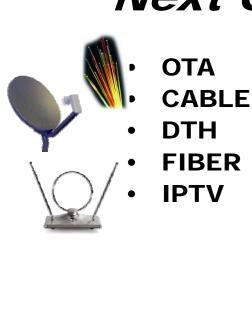
# **New Media In Latin America** *Family Living Room c. 1960*



## Family Living Room 2008



## Next Generation Living Room







- DVD
- BLU-RAY
- HD-DVD

Tivo

**DVR**/

- VOD
- PS3
- **XBOX**







- BROAD BAND
- IPOD
- CELL PHONE
- PSP
- SLINGBOX

## New Media Trends Ten Years Before . . .

Voice =



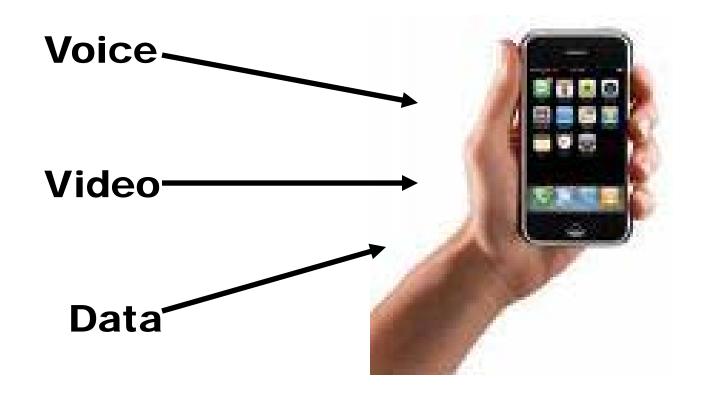
Video =



Data =



## ... Ten Years After



## •LATIN AMERICA IN THE MIDST OF AN ACCELERATING NEW MEDIA TRANSFORMATION

- -OVER THE AIR BROADCAST MIGRATING TO DIGITAL
  -CABLE OPERATORS UPGRADING NETWORKS TO
  OFFER INTERACTIVE BROADBAND SERVICES
  -TELCOS ENTERING VIDEO MARKET THROUGH DTH
  AND UPGRADING NETWORKS TO OFFER IPTV
  -DTH LEVERAGING EXISTING DIGITAL PLATFORM TO
  DELIVER ADDITIONAL SERVICES SUCH AS HD
  -STRATEGIC ALLIANCES AMONG RIVALS
- •CONSUMERS WILL HAVE ACCESS TO ALL NEW TECHNOLOGIES HD; VOD; IPTV; BROADBAND; MOBILE
- •WILL BE OFFERED BUNDLED "TRIPLE PLAY" PACKAGE VOICE, VIDEO & DATA
- •TV, PHONE & COMPUTER WILL CONVERGE

#### •HDTV -

## -SALES OF HDTV READY TV SETS HAS SKYROCKETED:

- •BRAZIL MORE THAN 1MM IN 2007, A 266% INCREASE OVER 2006
- •CHILE 139,000 IN 2007 (127% INCREASE)
- •MEXICO 720,000 IN 2007 (134% INCREASE)

-2008 = 177,000 TV HOUSEHOLDS RECEIVE HD SIGNAL; CLIMB TO 4.6MM BY 2012 (3.2% OF TV HOUSEHOLDS)

•IPTV

-IPTV SUBS EXPECTED TO GROW FROM 215,000 IN 2008 TO 2.3MM IN 2012 (2% OF ALL TV HOUSEHOLDS)

#### •BROADBAND (WEB) TV

## -NUMBER OF SERVICES OFFERING WEB BASED TV HAS EXPLODED

- •HULU (FOX/UNIVERSAL JV)
- •JOOST
- •iTUNES
- •TERRATV

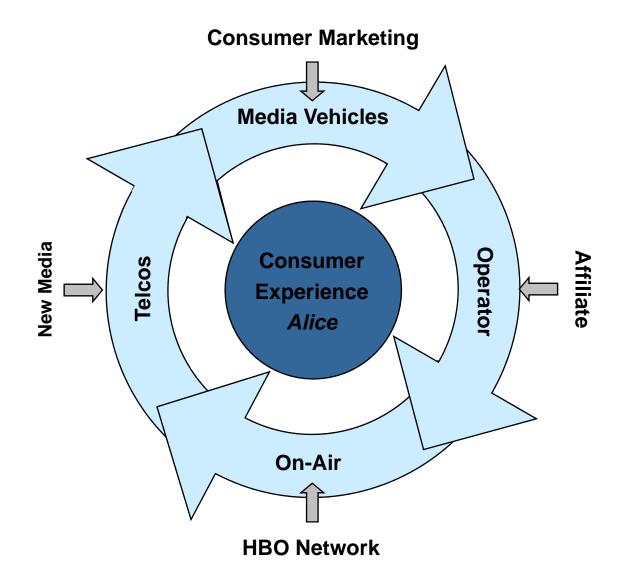
#### MOBILE

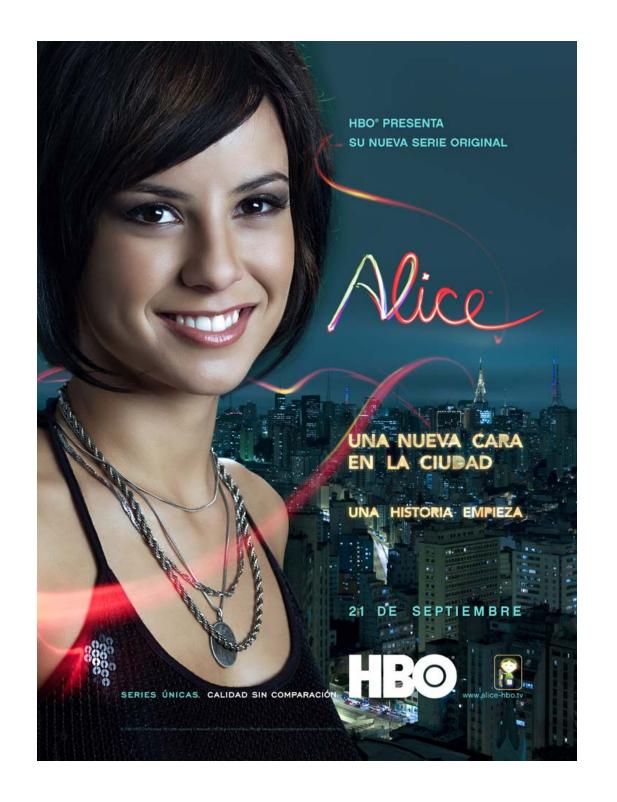
- 400MM MOBILE USERS IN LATIN AMERICA ALREADY; 73% OF TOTAL POPULATION
- -WILL GROW TO 530MM (89%) BY 2012
- -VIDEO CAPABLE PHONES NOW MORE THAN 53%

## HBO Response

- •USE ORIGINAL PRODUCTIONS AS SPEARHEAD (EXCLUSIVE CONTENT; BROADER RIGHTS)
- •CREATE DIFFERENT VARIATIONS OF SAME CONTENT FOR DIFFERENT MEDIA
  - •HD FORMAT FOR LINEAR CHANNELS
  - **•ON DEMAND COMPLEMENT**
  - MOBISODES FOR MOBILE
  - •SPECIAL FOOTAGE, INTERACTIVE CONTENT FOR WEB
- PROMOTE ACROSS ALL MEDIA
  - **•ON AIR ON LINEAR CHANNELS**
  - SPECIAL WEB PAGES
  - •RING TONES, TEXT MESSAGES FOR MOBILE

## ALICE - 360° BRAND STRATEGY







- LAUNCHED SEPTEMBER 21, 2008 PAN-REGIONALLY
  - 13 ONE-HOUR EPISODES
  - TARGET AUDIENCE 18-34
  - 360 DEGREE APPROACH
- MIX TRADITIONAL AND ALTERNATIVE MEDIA
  - STRONG INTERACTIVE DIGITAL MEDIA COMPONENT
  - HEAVY ON/OFF-AIR PROMOTIONAL SUPPORT
- SÃO PAULO INTEGRAL TO SERIES AND CAMPAIGNS (NEW YORK IN SEX AND THE CITY)

### **INTERNET**



 First episode streamed online

Mini-Site

- Visitors can access 120 bits of content:
  - · Alice avatar
  - Ringtones, screensavers
  - Video clips, behind the scenes, images
  - Blogs, chat rooms
- Pasos de Alice highlights São Paulo's hot spots

#### **MOBILE PORTAL**



- Portal permits users to download free exclusive Alice content from mobile phones
  - 55 1-minute videos
  - Wallpapers
  - Ringtones
  - Photos
  - Blogs

### **EPISODE ALERTS**



- Each week, audiences receive a tune-in reminder from Alice
- Link to mobile portal

#### **LOCATION VIDEO TOUR**



- Sao Paulo as a character in the series
  - Posters placed in key locations used in the filming
- How will it work?
  - Participants send an SMS text, receiving in exchange a picture of the scene shot at the location

